



AGENDA

Battlefield Fire Protection District Battlefield Volunteer Fire Department



Regular Board Meeting
4117 W. Second St., Battlefield, MO 65619

Tuesday, May 12, 2026

5:00 PM

Preliminaries to the Meeting

1. Call to Order
2. Ceremonial Matters
3. Roll Call
4. Establishment of a Quorum
5. Approval of the Meeting's Agenda

Approval of Last Month's Minutes

1. Correction of Minutes
2. Approval of Regular Minutes

Financial Business

1. Payment of the bills
2. Check signing
3. Financial statements

Public Comments

1. Any comments must be submitted via email to info@battlefieldfire.com prior to 5pm on the Monday prior to meeting.

Unfinished Business

1. Station 3 repairs
2. Station 1 remodel
3. Cascade system for training
4. RFQ for 457b plan

New Business

1. Policy updates
2. General overview

Closed Session

1. Discussion and possible vote concerning: Legal Matters RSMo 610.021 (1), Preparation, including any discussions or work product, on behalf of a public governmental body or its representatives for negotiations with employee groups (9), Personnel Records, Performance Ratings, or Records Pertaining to Employees or Applicants for Employment per RSMo 610.021 (13). Closed Session. Closed Record.

Adjournment

Representatives of the news media may obtain copies of this notice by contacting the Battlefield Fire Protection District.

Posted: 5/9/2026 8:00 PM certified by the undersigned that a true copy of the foregoing agenda was posted at the Battlefield Administration and Training Center in Battlefield, Missouri.

Fire Chief



Battlefield Fire Protection District Battlefield Volunteer Fire Department Minutes April 2026 Regular Board Meeting



Location of Meeting:

4117 West Second St.
Battlefield, MO 65619

Time of Meeting:

5:00 PM

Date of Meeting:

April 14, 2026

The meeting of the Battlefield Fire Protection District Board of Directors was called to order by Chairman Danny Perches at 5:00 pm. A roll call was taken, and a quorum was established. Board Members Present: Chairman Danny Perches, Treasurer Mark Pon, Member Dave Puckett, and Member Scott Lambeth.

Approval of Last Month's Minutes:

1. Approval of Regular Minutes- Mr. Pon moved to approve the March Regular Meeting Minutes. 2nd by Mr. Lambeth. Motion carried.

Financial Business:

1. The Board addressed bills to be paid and signed checks.
2. Mr. Pon discussed the February financial report and review of cash assets. Battlefield Volunteer Fire Department's checking account indicates \$5,585.12. Battlefield Fire Protection District's ICS account holds \$7,686,019.89 and Money Market holds \$68,811.79.
3. Mr. Pon motioned to approve the financials. 2nd by Mr. Puckett. Motion carried.
4. The board recognizes that Richard Puckett is to be added as an authorized signer on all district accounts.

Public Comments: None

Unfinished Business:

1. Station 3 repairs: complete
2. Station 1 remodel and RFQs: move to closed session
3. Cascade system for training: no updates
4. RFQs for 457b plan: 2 submissions were made and we are waiting for additional information

New Business:

1. Mitigation resolution: Fire Chief Shane Anderson presented Resolution 26.001 – to adopt the 2025 Hazard Mitigation Plan. Mr. Pon moved to approve the first reading by title only. 2nd by Mr. Puckett. A roll call vote was taken. All ayes. Motion passed. Mr. Lambeth moved to approve the second reading. 2nd by Mr. Pon. A roll call vote was taken. All ayes. Motion passed. It was resolved on this date April 14, 2026 that Resolution 26.001 has been adopted by the Board of Directors of the Battlefield Fire Protection District.
2. Medical Insurance quotes 2026-2027: the district saw a 9.7% increase and will not be making any changes for the coming year.
3. Work session schedule request: a meeting to work on next year's budget has been scheduled for July 21, 2026 at 11am.
4. Policy updates: Mr. Lambeth moved to approve policy #601 Fire Apparatus Driver/Operator Training as presented. 2nd by Mr. Pon. Motion carried. Mr. Puckett moved to approve policy # 603 Communicable

Disease Training Program as presented. 2nd by Mr. Pon. Motion carried. Mr. Pon moved to approve policy #606 Hazardous Materials Training as presented. 2nd by Mr. Puckett. Motion carried. Mr. Puckett moved to approve policy # 607 Heat Illness Prevention Training as presented. 2nd by Mr. Lambeth. Motion carried. Mr. Lambeth moved to approve policy #609 National Incident Management System Training as presented. 2nd by Mr. Pon. Motion carried. Mr. Puckett moved to approve policy #610 Repetitive Motion Injuries and Ergonomics Training as presented. 2nd by Mr. Pon. Motion carried. Mr. Pon moved to approve policy # 611 Respiratory Protection Training as presented. 2nd by Mr. Lambeth. Motion carried. Mr. Puckett moved to approve policy #612 Firefighter Health, Safety and Survival Training as presented. 2nd by Mr. Pon. Motion carried. Mr. Puckett moved to approve policy #614 Live-Fire Training as presented. 2nd by Mr. Lambeth. Motion carried. Mr. Pon moved to approve policy #706 Personal Communication Devices as presented. 2nd by Mr. Puckett. Motion carried. Policy #916 Personal Firearms was moved to closed session. No vote was taken. 5. General Overview: Staff provided a review of their monthly reports.

Closed Session:

1. Information only pursuant to RSMO 610.021 (13). Closed Session. Closed Record.

Motion to go out of Open Session by Mr. Lambeth. 2nd by Mr. Puckett. Motion carried. Out of Open Session at 5:49 pm.

Motion to go into Closed Session by Mr. Pon. 2nd by Mr. Puckett. Motion carried. Into Closed Session 5:58 pm

Roll Call: Danny Perches, Mark Pon, Scott Lambeth, Dave Puckett, Shane Anderson, Steve Burr, Dennis Reynolds, and Shawn Shupert.

Motion to go out of Closed Session by Mr. Pon 2nd by Mr. Puckett. Motion carried. Out of Closed Session: 6:54 pm

Motion to go into Open Session by Mr. Lambeth. 2nd by Mr. Pon. Motion carried. Into Open Session: 6:54 pm

Roll Call: Danny Perches, Mark Pon, Scott Lambeth, and Dave Puckett.

Return to open session: Mr. Lambeth moved to reallocate \$798,500.00 of the \$1,339,189.14 carry over as follows; \$765,500.00 to equipment reserve and \$33,000.00 to line item #6215 Stations and Buildings. 2nd by Mr. Pon. Motion carried.

Adjournment:

Adjourned at 6:56 pm.

Approved by:

Danny Perches

Mark Pon

Scott Lambeth

Dave Puckett

Battlefield Volunteer Fire Department
Statement of Net Assets

As of April 30, 2026
Apr 30, 26

ASSETS

Current Assets

Checking/Savings

1050 · Oakstar Volunteer Account 5,587.19

Total Checking/Savings 5,587.19

Total Current Assets 5,587.19

TOTAL ASSETS **5,587.19**

LIABILITIES & Revenue

Revenue

1110 · Retained Earnings 5,578.93

Net Revenue 8.26

Total Revenue 5,587.19

TOTAL LIABILITIES & Revenue **5,587.19**

Battlefield Fire Protection District
Statement of Net Assets
As of April 30, 2026

8:02 AM

05/08/2026

Cash Basis

Apr 30, 26

ASSETS

Current Assets

Checking/Savings

1000 · OakStar - ICS	7,183,953.10
1005 · OakStar - Money Market	69,006.91
1025 · Oakstar - Operating	-491,077.56
1105 · Petty Cash	131.66
1199 · Allowance for Restricted Funds	-2,766,250.62

Total Checking/Savings 3,995,763.49

Total Current Assets 3,995,763.49

Fixed Assets

1505 · Office Equipment	2,012.07
1508 · Vehicles	47,868.00

Total Fixed Assets 49,880.07

TOTAL ASSETS 4,045,643.56

LIABILITIES & Revenue

Revenue

3200 · Fund Balances

3100 · Restricted Fund - Operating	-1,000,000.00
3120 · Restricted Fund-Emergency Equip	-1,497,669.00
3140 · Restricted Fund - Bldg Reserve	-268,581.62
3200 · Fund Balances	2,487,239.86

Total 3200 · Unrestricted Fund Balances -279,010.76

32000 · Retained Earnings 1,014,190.65

Net Revenue 3,310,463.67

Total Revenue 4,045,643.56

TOTAL LIABILITIES & Revenue 4,045,643.56

Battlefield Fire Protection District
Statement of Cash Flows
April 2026

8:01 AM

Cash Basis

	Apr 26	Mar 26	% Change
Revenue			
4000 · Revenue			
4005 · Tax Revenue	52,134.31	68,825.49	-24.25%
4010 · Tax Interest Revenue	5,131.62	4,261.29	20.42%
4050 · Miscellaneous Revenue	986.74	13,532.22	-92.71%
4060 · Interest Revenue	22,169.62	24,051.53	-7.82%
Total 4000 · Revenue	80,422.29	110,670.53	-27.33%
Total Revenue	80,422.29	110,670.53	-27.33%
Gross Profit	80,422.29	110,670.53	-27.33%
Expense			
5000 · Capital Expense			
5015 · Uniforms/PPE/Bunker Gear	190.00	24,472.13	-99.22%
5030 · Information Technology	4,642.76	0.00	100.0%
5040 · Firefighting/EMS	350.91	7,415.04	-95.27%
5052 · Fitness Equipment	0.00	630.00	-100.0%
5055 · Vehicles	594,867.01	107.20	554,813.26%
Total 5000 · Capital Expense	600,050.68	32,624.37	1,739.27%
6000 · Communications			
6003 · MDT/Cell Phones	1,279.28	1,027.08	24.56%
6020 · Managed IT Service	1,257.50	1,257.50	0.0%
Total 6000 · Communications	2,536.78	2,284.58	11.04%
6100 · Insurance			
6110 · Workman's Compensation	16,094.44	10,199.44	57.8%
6115 · Commercial & Property	378.00	543.00	-30.39%
6120 · Medical, Dental, Vision	22,591.32	27,694.16	-18.43%
6125 · FFAM Dues	130.00	0.00	100.0%
Total 6100 · Insurance	39,193.76	38,436.60	1.97%
6200 · Maintenance & Repairs			
6205 · Gas/Diesel	5,115.96	3,323.74	53.92%
6210 · Apparatus Repair	10,071.23	8,447.27	19.23%
6215 · Stations & Buildings	2,373.27	11,844.01	-79.96%
6225 · Equipment Maintenance	14.99	154.00	-90.27%
6235 · Headquarters Maintenance	1,507.28	1,438.08	4.81%
6255 · Maintenance Shop Equipment	9,169.78	307.08	2,886.12%
6280 · SCBA Flow Testing	0.00	34.54	-100.0%
Total 6200 · Maintenance & Repairs	28,252.51	25,548.72	10.58%
6300 · Office/Stations			
6315 · Accounting Fees	1,040.00	710.00	46.48%
6325 · Postage/Shipping	11.95	0.00	100.0%
6330 · Subscriptions/Memberships	308.95	574.99	-46.27%
6335 · Advertising/Printing/Postings	510.45	0.00	100.0%

	Apr 26	Mar 26	% Change
Total 6300 · Office/Stations	1,871.35	1,284.99	45.63%
6400 · Training			
6410 · Training Classes	9,735.74	3,831.95	154.07%
6415 · Equipment	1,461.62	5,518.43	-73.51%
Total 6400 · Training	11,197.36	9,350.38	19.75%
6500 · Legal			
6510 · Audit Fees	0.00	6,150.00	-100.0%
6525 · Cafeteria Pass Thru	826.67	0.48	172,122.92%
Total 6500 · Legal	826.67	6,150.48	-86.56%
6600 · Salaries			
6605 · District Personnel	354,478.15	226,249.24	56.68%
6610 · Board of Directors			
6612 · Chaplain Expense	97.14	97.14	0.0%
6610 · Board of Directors - Other	533.33	533.33	0.0%
Total 6610 · Board of Directors	630.47	630.47	0.0%
6620 · Employer Payroll Taxes	4,985.05	3,205.29	55.53%
6625 · Lagers	47,113.58	45,874.69	2.7%
6635 · Uniforms	1,989.09	436.02	356.19%
6640 · 457 Pass Thru	-6,385.86	0.00	-100.0%
6655 · Expense Account	649.29	251.03	158.65%
6665 · Special Overtime	2,454.21	3,519.33	-30.27%
6668 · Union Dues Passthrough	-2,783.70	1,917.66	-245.16%
6675 · Background Check	485.00	0.00	100.0%
Total 6600 · Salaries	403,615.28	282,083.73	43.08%
6700 · Medical			
6710 · Employee Physicals/POET	1,488.94	1,007.50	47.79%
6715 · Mental Health Evals/Education	0.00	1,250.00	-100.0%
Total 6700 · Medical	1,488.94	2,257.50	-34.05%
6750 · Utilities			
6755 · Water	126.19	115.69	9.08%
6760 · Sanitation	422.90	951.47	-55.55%
6765 · Sewer	151.63	132.06	14.82%
6770 · Electric/Gas	3,197.94	3,489.64	-8.36%
6775 · Internet/Phones/Cable	1,724.00	3,448.00	-50.0%
Total 6750 · Utilities	5,622.66	8,136.86	-30.9%
6800 · Supplies			
6810 · Public Relations/Outreach	509.75	2,780.94	-81.67%
6820 · Fire & EMS Expendables	1,092.70	258.88	322.09%
6830 · Disposable Batteries	23.28	0.00	100.0%
6835 · Janitorial/Building Supplies	689.10	589.13	16.97%
6845 · Recruitment/Retention	2,585.36	4,408.95	-41.36%
6865 · Safety Consumables	57.96	377.37	-84.64%
Total 6800 · Supplies	4,958.15	8,415.27	-41.08%
6850 · Property Improvements			

	Apr 26	Mar 26	% Change
6860 · Stations/Buildings	0.00	4,780.00	-100.0%
Total 6850 · Property Improvements	0.00	4,780.00	-100.0%
Total Expense	1,099,614.14	421,353.48	160.97%
Net Revenue	-1,019,191.85	-310,682.95	-228.05%

Battlefield Fire Protection District
Statement of Activities
 April 2026

8:01 AM
 05/08/2026
 Cash Basis

	<u>Apr 26</u>	<u>Jan - Apr 26</u>
Revenue		
4000 · Revenue		
4005 · Tax Revenue	52,134.31	5,828,345.23
4010 · Tax Interest Revenue	5,131.62	15,682.60
4050 · Miscellaneous Revenue	986.74	21,237.61
4060 · Interest Revenue	22,169.62	85,533.97
Total 4000 · Revenue	<u>80,422.29</u>	<u>5,950,799.41</u>
Total Revenue	<u>80,422.29</u>	<u>5,950,799.41</u>
Gross Profit	80,422.29	5,950,799.41
Expense		
5000 · Capital Expense		
5015 · Uniforms/PPE/Bunker Gear	190.00	28,205.47
5020 · Building Lease	0.00	6,418.75
5030 · Information Technology	4,642.76	5,028.21
5040 · Firefighting/EMS	350.91	19,219.04
5052 · Fitness Equipment	0.00	630.00
5055 · Vehicles	594,867.01	746,443.57
Total 5000 · Capital Expense	<u>600,050.68</u>	<u>805,945.04</u>
6000 · Communications		
6003 · MDT/Cell Phones	1,279.28	7,471.39
6020 · Managed IT Service	1,257.50	5,030.00
Total 6000 · Communications	<u>2,536.78</u>	<u>12,501.39</u>
6100 · Insurance		
6110 · Workman's Compensation	16,094.44	71,655.82
6115 · Commercial & Property	378.00	46,247.00
6120 · Medical, Dental, Vision	22,591.32	107,644.53
6122 · MOCIP	0.00	7,260.00
6125 · FFAM Dues	130.00	130.00
Total 6100 · Insurance	<u>39,193.76</u>	<u>232,937.35</u>
6200 · Maintenance & Repairs		
6205 · Gas/Diesel	5,115.96	14,831.99
6210 · Apparatus Repair	10,071.23	20,396.72
6215 · Stations & Buildings	2,373.27	72,239.98
6225 · Equipment Maintenance	14.99	168.99
6235 · Headquarters Maintenance	1,507.28	5,363.36
6255 · Maintenance Shop Equipment	9,169.78	10,143.77
6280 · SCBA Flow Testing	0.00	2,168.16
Total 6200 · Maintenance & Repairs	<u>28,252.51</u>	<u>125,312.97</u>
6300 · Office/Stations		
6305 · Software Expense	0.00	40,337.86
6315 · Accounting Fees	1,040.00	4,606.25

	Apr 26	Jan - Apr 26
6325 · Postage/Shipping	11.95	11.95
6330 · Subscriptions/Memberships	308.95	8,370.74
6335 · Advertising/Printing/Postings	510.45	510.45
Total 6300 · Office/Stations	1,871.35	53,837.25
6400 · Training		
6410 · Training Classes	9,735.74	26,005.40
6415 · Equipment	1,461.62	27,266.04
Total 6400 · Training	11,197.36	53,271.44
6500 · Legal		
6510 · Audit Fees	0.00	6,150.00
6525 · Cafeteria Pass Thru	826.67	910.83
6535 · Attorney Fees	0.00	1,970.00
Total 6500 · Legal	826.67	9,030.83
6600 · Salaries		
6605 · District Personnel	354,478.15	1,058,953.55
6610 · Board of Directors		
6612 · Chaplain Expense	97.14	389.36
6610 · Board of Directors - Other	533.33	1,983.32
Total 6610 · Board of Directors	630.47	2,372.68
6620 · Employer Payroll Taxes	4,985.05	14,978.05
6625 · Lagers	47,113.58	190,785.68
6635 · Uniforms	1,989.09	3,499.80
6640 · 457 Pass Thru	-6,385.86	-6,385.86
6655 · Expense Account	649.29	3,200.77
6665 · Special Overtime	2,454.21	13,711.14
6668 · Union Dues Passthrough	-2,783.70	1,082.55
6675 · Background Check	485.00	485.00
Total 6600 · Salaries	403,615.28	1,282,683.36
6700 · Medical		
6710 · Employee Physicals/POET	1,488.94	3,367.91
6715 · Mental Health Evals/Education	0.00	1,250.00
Total 6700 · Medical	1,488.94	4,617.91
6750 · Utilities		
6755 · Water	126.19	513.46
6760 · Sanitation	422.90	1,907.77
6765 · Sewer	151.63	615.89
6770 · Electric/Gas	3,197.94	14,955.00
6775 · Internet/Phones/Cable	1,724.00	8,620.00
Total 6750 · Utilities	5,622.66	26,612.12
6800 · Supplies		
6810 · Public Relations/Outreach	509.75	3,765.73
6815 · Logo Imprinted Supplies	0.00	32.00
6820 · Fire & EMS Expendables	1,092.70	3,221.64
6830 · Disposable Batteries	23.28	134.62

	Apr 26	Jan - Apr 26
6835 · Janitorial/Building Supplies	689.10	3,320.60
6845 · Recruitment/Retention	2,585.36	7,663.50
6865 · Safety Consumables	57.96	475.93
Total 6800 · Supplies	4,958.15	18,614.02
6850 · Property Improvements		
6860 · Stations/Buildings	0.00	14,972.06
Total 6850 · Property Improvements	0.00	14,972.06
Total Expense	1,099,614.14	2,640,335.74
Net Revenue	-1,019,191.85	3,310,463.67

Battlefield Fire Protection District
Profit & Loss Budget Performance
Apr 2026

	Annual Budget	Apr 26	% Received	Jan-Apr YTD	% Received YTD	Revenue Still Expected	Revenue Over Expected
Revenue							
4000 · Revenue							
4005 · Tax Revenue	6,831,460.00	52,134.31	0.76%	5,828,345.23	85.32%	1,003,114.77	0.00
4010 · Tax Revenue Interest	0.00	5,131.62	0.00%	15,682.60	0.00%	0.00	15,682.60
4050 · Miscellaneous Revenue	0.00	986.74	0.00%	21,237.61	0.00%	0.00	21,237.61
4060 · Interest Revenue	0.00	22,169.62	0.00%	85,533.97	0.00%	0.00	85,533.97
Total 4000 · Revenue	6,831,460.00	80,422.29	1.18%	5,950,799.41	87.11%	1,003,114.77	122,454.18
Expense							
	Annual Budget	Apr 26	%Budget Used in Apr	Jan-Apr YTD	%Budget Used YTD	Balance Available	
5000 · Capital Expense							
5015 · Uniforms/PPE/Bunker Gear	80,000.00	190.00	0.24%	28,205.47	35.26%	51,794.53	
5020 · Building Lease	107,840.00	0.00	0.00%	6,418.75	5.95%	101,421.25	
5030 · Information Technology	30,000.00	4,642.76	15.48%	5,028.21	16.76%	24,971.79	
5035 · Communications	40,000.00	0.00	0.00%	0.00	0.00%	40,000.00	
5040 · Firefighting/EMS	50,000.00	350.91	0.70%	19,219.04	38.44%	30,780.96	
5052 · Fitness Equipment	6,000.00	0.00	0.00%	630.00	10.50%	5,370.00	
5055 · Vehicles	237,407.00	594,867.01	0.00%	746,443.57	0.00%	-509,036.57	
Total 5000 · Capital Expense	551,247.00	600,050.68	108.85%	805,945.04	146.20%	-254,698.04	
6000 · Communications							
6003 · MDT/Cell Phones	17,500.00	1,279.28	7.31%	7,471.39	42.69%	10,028.61	
6020 · Managed IT Service	16,260.00	1,257.50	7.73%	5,030.00	30.93%	11,230.00	
Total 6000 · Communications	33,760.00	2,536.78	7.51%	12,501.39	37.03%	21,258.61	
6100 · Insurance							
6110 · Workman's Compensation	169,918.65	16,094.44	9.47%	71,655.82	42.17%	98,262.83	
6115 · Commercial & Property	135,000.00	378.00	0.28%	46,247.00	34.26%	88,753.00	
6120 · Medical, Dental, Vision	371,956.00	22,591.32	6.07%	107,644.53	28.94%	264,311.47	
6122 · MOCIP	8,085.00	0.00	0.00%	7,260.00	0.00%	825.00	
6125 · FFAM Dues	6,000.00	130.00	2.17%	130.00	2.17%	5,870.00	
Total 6100 · Insurance	690,959.65	39,193.76	5.67%	232,937.35	33.71%	458,022.30	

**Battlefield Fire Protection District
Profit & Loss Budget Performance
Apr 2026**

	Annual Budget	Apr 26	% Received	Jan-Apr YTD	% Received YTD	Revenue Sum Expected	Revenue Over Expected
6200 · Maintenance & Repairs							
6205 · Gas/Diesel	52,000.00	5,115.96	9.84%	14,831.99	28.52%	37,168.01	
6210 · Apparatus Repair	55,000.00	10,071.23	18.31%	20,396.72	37.08%	34,603.28	
6215 · Stations & Buildings	88,000.00	2,373.27	2.70%	72,239.98	82.09%	15,760.02	
6220 · Lawn Maintenance	13,000.00	0.00	0.00%	0.00	0.00%	13,000.00	
6225 · Equipment Maintenance	7,000.00	14.99	0.21%	168.99	2.41%	6,831.01	
6235 · Headquarters Maintenance	15,000.00	1,507.28	10.05%	5,363.36	35.76%	9,636.64	
6250 · Ground/Aerial Ladder Testing	3,000.00	0.00	0.00%	0.00	0.00%	3,000.00	
6255 · Maintenance Shop Equipment	7,000.00	9,169.78	131.00%	10,143.77	144.91%	-3,143.77	
6280 · SCBA Flow Testing	2,500.00	0.00	0.00%	2,168.16	86.73%	331.84	
Total 6200 · Maintenance & Repairs	242,500.00	28,252.51	11.65%	125,312.97	51.68%	117,187.03	
6300 · Office/Stations							
6305 · Software Expense	62,040.00	0.00	0.00%	40,337.86	65.02%	21,702.14	
6315 · Accounting Fees	9,400.00	1,040.00	11.06%	4,606.25	49.00%	4,793.75	
6325 · Postage/Shipping	700.00	11.95	1.71%	11.95	1.71%	688.05	
6330 · Subscriptions/Memberships	17,500.00	308.95	1.77%	8,370.74	47.83%	9,129.26	
6335 · Advertising/Printing/Postings	1,000.00	510.45	51.05%	510.45	51.05%	489.55	
Total 6300 · Office/Stations	90,640.00	1,871.35	2.06%	53,837.25	59.40%	36,802.75	
6400 · Training							
	Annual Budget	Apr 26	% Budget Used in Apr	Jan-Apr YTD	% Budget Used YTD	Balance Available	
6410 · Training Classes	75,000.00	9,735.74	12.98%	26,005.40	34.67%	48,994.60	
6415 · Equipment	50,000.00	1,461.62	2.92%	27,266.04	54.53%	22,733.96	
6420 · Instructor Overtime	25,000.00	0.00	0.00%	0.00	0.00%	25,000.00	
Total 6400 · Training	150,000.00	11,197.36	7.46%	53,271.44	35.51%	96,728.56	

**Battlefield Fire Protection District
Profit & Loss Budget Performance
Apr 2026**

	Annual Budget	Apr 26	% Received	Jan-Apr YTD	% Received YTD	Revenue Still Expected	Revenue Over Expected
6500 · Legal							
6510 · Audit Fees	6,700.00	0.00	0.00%	6,150.00	91.79%	550.00	
6525 · Cafeteria Pass Thru	1,500.00	826.67	55.11%	910.83	60.72%	589.17	
6530 · Elections	3,000.00	0.00	0.00%	0.00	0.00%	3,000.00	
6535 · Attorney Fees	5,000.00	0.00	0.00%	1,970.00	39.40%	3,030.00	
Total 6500 · Legal	16,200.00	826.67	5.10%	9,030.83	55.75%	7,169.17	
6600 · Salaries							
6605 · District Personnel	3,245,059.00	354,478.15	10.92%	1,058,953.55	32.63%	2,186,105.45	
6610 · Board of Directors							
6612 · Chaplain Expense	2,000.00	97.14	4.86%	389.36	19.47%	1,610.64	
6610 · Board of Directors - Other	9,400.00	533.33	5.67%	1,983.32	21.10%	7,416.68	
Total 6610 · Board of Directors	11,400.00	630.47	5.53%	2,372.68	20.81%	9,027.32	
6620 · Employer Payroll Taxes	56,913.00	4,985.05	8.76%	14,978.05	26.32%	41,934.95	
6625 · Lagers	742,282.00	47,113.58	6.35%	190,785.68	25.70%	551,496.32	
6635 · Uniforms	15,000.00	1,989.09	13.26%	3,499.80	23.33%	11,500.20	
6640 · 457 Pass Thru	0.00	-6,385.86	0.00%	-6,385.86	0.00%	6,385.86	
6650 · Miscellaneous Board Expense	500.00	0.00	0.00%	0.00	0.00%	500.00	
6655 · Expense Account	5,000.00	649.29	12.99%	3,200.77	64.02%	1,799.23	
6665 · Special Overtime	50,000.00	2,454.21	4.91%	13,711.14	27.42%	36,288.86	
6668 · Union Dues Passthrough		-2,783.70	0.00%	1,082.55	0.00%	-1,082.55	
6675 · Background Check	3,500.00	485.00	13.86%	485.00	13.86%	3,015.00	
Total 6600 · Salaries	4,129,654.00	403,615.28	9.77%	1,282,683.36	31.06%	2,846,970.64	
6700 · Medical							
	Annual Budget	Apr 26	% Budget Used in Apr	Jan-Apr YTD	% Budget Used YTD	Balance Available	
6710 · Employee Physicals/POET	25,000.00	1,488.94	5.96%	3,367.91	13.47%	21,632.09	
6715 · Mental Health Evals/Education	15,000.00	0.00	0.00%	1,250.00	8.33%	13,750.00	
Total 6700 · Medical	40,000.00	1,488.94	3.72%	4,617.91	11.54%	35,382.09	

**Battlefield Fire Protection District
Profit & Loss Budget Performance
Apr 2026**

	Annual Budget	Apr 26	% Received	Jan-Apr YTD	% Received YTD	Revenue Sum Expected	Revenue Over Expected
6750 · Utilities							
6755 · Water	2,000.00	126.19	6.31%	513.46	25.67%	1,486.54	
6760 · Sanitation	5,500.00	422.90	7.69%	1,907.77	34.69%	3,592.23	
6765 · Sewer	3,000.00	151.63	5.05%	615.89	20.53%	2,384.11	
6770 · Electric/Gas	40,000.00	3,197.94	7.99%	14,955.00	37.39%	25,045.00	
6775 · Internet/Phones/Cable	21,000.00	1,724.00	8.21%	8,620.00	41.05%	12,380.00	
Total 6750 · Utilities	71,500.00	5,622.66	7.86%	26,612.12	37.22%	44,887.88	
6800 · Supplies							
6810 · Public Relations/Outreach	10,000.00	509.75	5.10%	3,765.73	37.66%	6,234.27	
6815 · Logo Imprinted Supplies	3,000.00	0.00	0.00%	32.00	1.07%	2,968.00	
6820 · Fire & EMS Expendables	6,000.00	1,092.70	18.21%	3,221.64	53.69%	2,778.36	
6830 · Disposable Batteries	1,000.00	23.28	2.33%	134.62	13.46%	865.38	
6835 · Janitorial/Building Supplies	12,500.00	689.10	5.51%	3,320.60	26.56%	9,179.40	
6845 · Recruitment/Retention	10,000.00	2,585.36	25.85%	7,663.50	76.64%	2,336.50	
6865 · Safety Consumables	1,000.00	57.96	5.80%	475.93	47.59%	524.07	
Total 6800 · Supplies	43,500.00	4,958.15	11.40%	18,614.02	42.79%	24,885.98	
6850 · Property Improvements							
6860 · Stations/Buildings	850,000.00	0.00	0.00%	14,972.06	1.76%	835,027.94	
Total 6850 · Property Improvements	850,000.00	0.00	0.00%	14,972.06	1.76%	835,027.94	
Total Expense	6,909,960.65	1,099,614.14	15.91%	2,640,335.74	38.21%	4,269,624.91	
Net Revenue	-78,500.65	-1,019,191.85	1298.32%	3,310,463.67	-4217.12%	-3,266,510.14	
Total Budget Amount						4,269,624.91	
Restricted Funds							
Operating Reserve						1,000,000.00	
Emergency Equipment Reserve						1,497,669.00	
Building Reserve						268,581.62	
Total Contingency Fund						2,766,250.62	

<i>Monthly Expenditures</i>	<i>YTD Expenditures</i>
1,099,614.14	2,640,335.74

Battlefield Fire Protection District
Transaction Detail By Account
 January through April 2026

	Name	Memo	Paid Amount
4000 · Revenue			
4050 · Miscellaneous Revenue			
	OTC	Firefighter classes	1,600.00
	Treasurer Greene County MO	Financial Inst Tax & Int 2025	50.65
	MEM	Safety grant 2026	5,068.00
	Republic Services	Deposit	389.52
	Ollis/Akers/Arney	Deposit	2,115.00
	CoxHealth Medical Center	Deposit	65.00
	GovDeals	Deposit	210.00
	CITY OF SPRINGFIELD	Annexations for 2024	10,752.70
	VFIS	glass repair claim	986.74
	Total 4050 · Miscellaneous Revenue		<u>21,237.61</u>
	Total 4000 · Revenue		<u>21,237.61</u>
TOTAL			<u><u>21,237.61</u></u>



BATTLEFIELD FIRE PROTECTION DISTRICT

www.battlefieldfire.com 

4117 W. Second Street
Battlefield, MO 65619

FAX: (417) 887-9914
PHONE: (417) 881-9018



Administration – Fire Chief Anderson

- Completed Fire Chief interviews for new hire candidates.
- Attended a meeting with EsoGuard to discuss esophageal cancer risks to firefighters.
- Attended a mid-term review of the District's property, casualty, and workers compensation insurance.
- Began reviewing the District's medical insurance renewal for 2026-2027.
- Attended the District's annual awards banquet.
- Attended a meeting with the District's union shop.
- Facilitated the District's first Chief Officer Retreat.
- Attended an NASFM presentation on homelessness and immigrant issues.
- Met with area fire chiefs to discuss the regional impact of Senate Bill 3.
- Reviewed several Fire Instructor III projects for the Division of Fire Safety.
- The District's .gov website is now active.

Operations – Deputy Chief Reynolds

March run statistics

- Monthly Call Totals = 178 (-13.2% change from previous year)
 - 4 Building fires
 - YTD = 597 calls
- Average Travel Time = 6:00
 - Target is 7:00
- Average Turnout Time = 1:16
 - Target is 1:30
- Average Total Response Time = 7:19
 - Target is 8:30
- I have a policy for approval. It references new software. This is Pulsara.
- We have a resolution for OEM to review.
- Station #3 roofing is about all that is left of that project.
- All the F-150s have been striped
- Portable radios are in and at CU for programming.
- Greene County Arson Task Force held a meeting at our HQ. We will continue to support this initiative.
- The Water Tender has left. It is headed to Precision Fire Apparatus to get remounted on the new cab and chassis.
- I met with FirstNet reps and went through our billing. We cut several devices from the plan due to usage.
- Met with the area #2 chiefs and discussed an IST/IMT concept. I will give more information on this in the meeting.
- Our crews participated in various drills this month, to include Mutual/Auto Aid drills (as required by MOUs).
- I will be in and out of the office this month teaching for various academies.

Support Services – Assistant Chief Burr

- I'm continuing to work on the Leadership Development Program for the District.
- Continued to work through policies with my Division Chiefs.

"We Serve"



BATTLEFIELD FIRE PROTECTION DISTRICT

www.battlefieldfire.com

4117 W. Second Street
Battlefield, MO 65619

FAX: (417) 887-9914
PHONE: (417) 881-9018



- We have finished our review of the 457 proposals, and we will have a recommendation for the board at the meeting.
- Attended the Exercise Planning Workgroup meeting with OEM.
- I'm working through insurance claims and repairs on the vehicles we had damaged in the hailstorm.
- I staffed the Emergency Operations Center at OEM for the Route 66 Centennial celebration.

Support Services – Division Chief Zoeller

Community Risk Reduction Activities

- Total contacts made through social media, the District's website, and Google Business for April 2026 = 45,000 views.
- There were 11x phone requests for "Alarm" checks.

Primary Incident Group / Primary Incident Type	Count	Percent of Total
Public Service	15	100.00%
Public Service - Alarms (Non Medical) - Fire / Smoke Alarm	12	80.00%
Public Service - Alarms (Non Medical) - CO Alarm	3	20.00%
Total	15	100.00%

- District Mascot is about ready. Just need to add website & social media.
- I attended a meeting with the District's Community Risk Reduction Committee. We are looking at funding 200x a year. Writing a procedure and making sure County/City don't have any issues with it.
- Finished up guidelines for the inflatable fire safety house. Going to add them to the kit got the house.
- Working with area CCR chiefs together for a Queens area CRR group to discuss trends for our area.
- With the new badge printer up and working. A QR code and design for a card was made for our medical bag to get people, help or services that we cannot provide.
- We had a couple of PR events in April.

Primary Incident Group / Primary Incident Type	Count	Percent of Total
Public Service	15	100.00%
Public Service - Alarms (Non Medical) - Fire / Smoke Alarm	12	80.00%
Public Service - Alarms (Non Medical) - CO Alarm	3	20.00%
Total	15	100.00%



BATTLEFIELD FIRE PROTECTION DISTRICT

www.battlefieldfire.com 

4117 W. Second Street
Battlefield, MO 65619

FAX: (417) 887-9914
PHONE: (417) 881-9018



Workers Compensation, Safety, and Human Resources

- The District has had no new work comp claims. Working on getting the new template for witness statements and a supervisor investigation form for injuries/ accidents sending the up the chain to get them added to District forms.
- Continued monitoring of active work comp claims. Still have 2x open.
- Completed 13x Safety Related Policies. Turned in for approval.
- I attended a meeting with the Safety Committee.
- I attended a meeting with the Awards committee.
- I attended a meeting with the Health and Wellness Committee.
- Meeting with VFIS insurance to make sure we are up to date with them.
- District personnel pictures were taken, waiting for the digital copies to start the ID badges & organization wall in HQ.
- Assisted with teaching Drafting and water supply operations for mutual aid training with our area partners.
- Worked on the front entry way of HQ, updating displaying information and District items.

Training – Division Chief Merritt

- Training hours for April: 1,512 hours
- YTD Training hours: 6,377 hours
- Chief Zoeller and I began constructing a reconfigurable search area in lower maintenance building.
- Attended Greene County LEPC meeting.
- Processed training course registrations and booked accommodations for several personnel.
- Completed 2nd quarter auto-aid multi-company drills with very appreciated assistance from Chief Zoeller. Topic for this quarter was drafting and water supply operations.
- Worked with Division of Fire Safety and vendors to schedule classes that have been awarded on contract. An alternative fuel vehicle class will be hosted here on May 28th. 2 officer development classes have been scheduled to be conducted this winter.
- Recruit Academy continues. The academy finished week 4 on April 30th.
- Completed Hazardous Materials skills and written testing events for recruits.
- Chief Burr and I held class orientation session for Live Fire Instructor class the district is delivering.
- Set up of apparatus driving course for crews.